

The Talentist

Employer Brand Perception -

Employer Brand Perception Research

Thailand, 2023

Key Drivers For Choosing An Employer Job change Benefits Attractiveness Of Employers

What Is The Talentist?



A study of the perception of the employer's brand, based on the opinions of a large number of people and accumulating the results of a successful experience of studying the employer's brand

An independent survey based on a sample whose socio-demographic characteristics accurately reproduce the able-bodied population of the country

Evaluation of the attractiveness of employer brands of the largest companies known to at least 10% of the population

Valuable insights that help companies develop the employer brand

About The Study

$5\ 000$ respondents

The survey sample reflects an accurate portrait of the working-age population of Thailand.



People aged 20 to 60 years old answer questions from an online questionnaire.

$150 \ \text{companies from} \ 13 \ \text{industries}$

We evaluate the brands of large employers.



The survey was conducted on July 28th – August 28th, 2023.

Methodology

Key drivers for choosing an employer

- 1. Work-life balance
- 2. Career opportunities
- 3. Training and development
- 4. Long-term job security
- 5. Flexible working conditions
- 6. Interesting job content
- 7. Latest technologies
- 8. High-quality products/services
- 9. Inclusion & diversity
- 10. Pleasant work atmosphere
- 11. Strong management
- 12. Corporate social responsibility
- 13. Convenient location
- 14. Financial stability
- 15. Attractive salary and benefits
- 16. Very good reputation

Key questions for the rating

The answer to the question «Do you know this company?»

determines awareness

For each company known to the respondent, the answer to the question

«Would you like to work for this company?»

determines attractiveness

Each company that respondent knows is being evaluated by the key drivers. It determines **the reason for attractiveness**.

Rating mechanics

A list of the largest companies operating in Thailand in terms of number of full-time employees is formed.

A respondent is randomly shown 30 employer brands while filling out the questionnaire.

At the same time the sample size and the random principle allow to demonstrate each company to at least 1000 respondents.

Survey participants are asked to choose companies they know and then answer whether they want to work there. In the next step, people rate the attractiveness of each of the selected companies according to key drivers.

Key Conclusions-2023

Key criteria for choosing an employer

Changing job and preferences

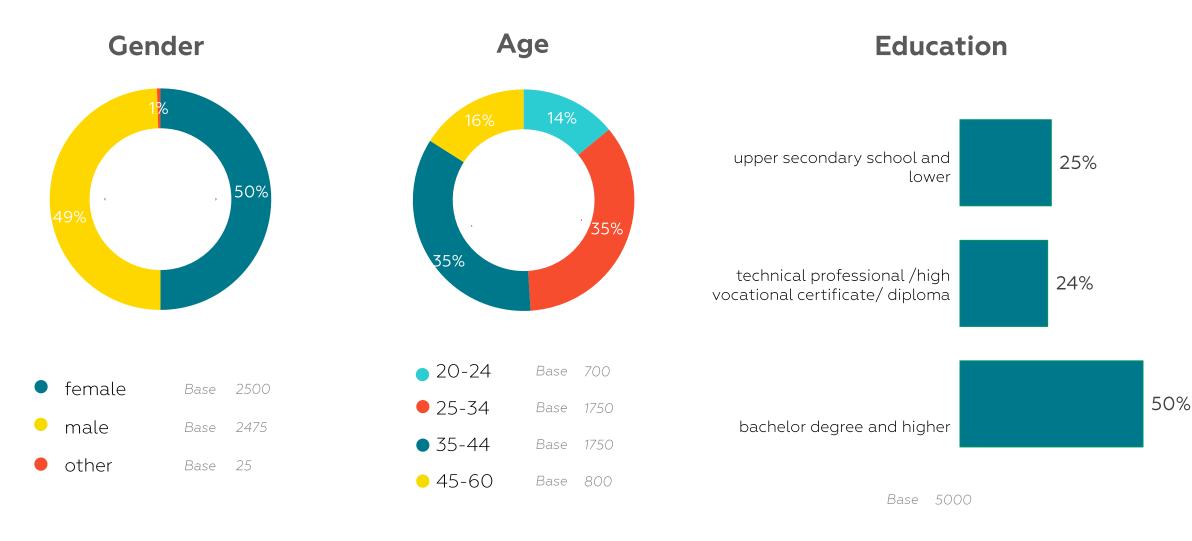
- When individuals choose an employer, the primary factors that drive their decision are attractive salary and benefits, financial stability, career opportunities, long-term job security and pleasant work atmosphere.
- Based on evaluations from employees, their current employer is highly rated in terms of financial stability, strong management / leadership and interesting job content.
- In the context of Thai employers, respondents more often indicated that companies had good reputation, highquality products/services, strong management / leadership, latest technologies and financial stability. However, career opportunities and pleasant atmosphere in the workplace are rated below average according to employee assessments. Therefore, employers in Thailand should pay more attention to these factors.

- Last year, 25% of employees changed job and about the same proportion of employees have expressed their intention to change job within the next 12 months.
- Main reasons for changing job are dissatisfaction with low salary, limited opportunities for career growth and a lack of work-life balance.
- According to the majority of employees, the working conditions have remained unchanged in the last six months. However, among those who reported changes, a higher proportion noted positive changes rather than negative ones. Among the aspects that received negative feedback, the workload was mentioned the most frequently. The largest share of positive changes was attributed to salary improvements.
- 1/3 of respondents expressed a preference for having their own business. 1/5 of respondents indicated a preference for working in a commercial company with foreign capital, that is a slightly higher proportion compared to those who prefer companies with Thai capital.

Benefits

- The majority of employees rely on support from their employers, with the most common sought-after benefits - flexible working hours, house financing and reskilling opportunities.
- A significant number of respondents reported that their current employer offers benefits such as health insurance, additional days off and a provident fund. Health insurance and extra days off were also found to be the most appealing benefits among employees.
- Respondents have expressed a strong appreciation for benefits like monetary emergency assistance and health insurance for family members, but the percentage of employers offering these benefits is relatively low.
- Workers aged 45 and above exhibit the highest level of interest in a wide range of benefits, while younger individuals do not demonstrate a distinct interest in these offerings.

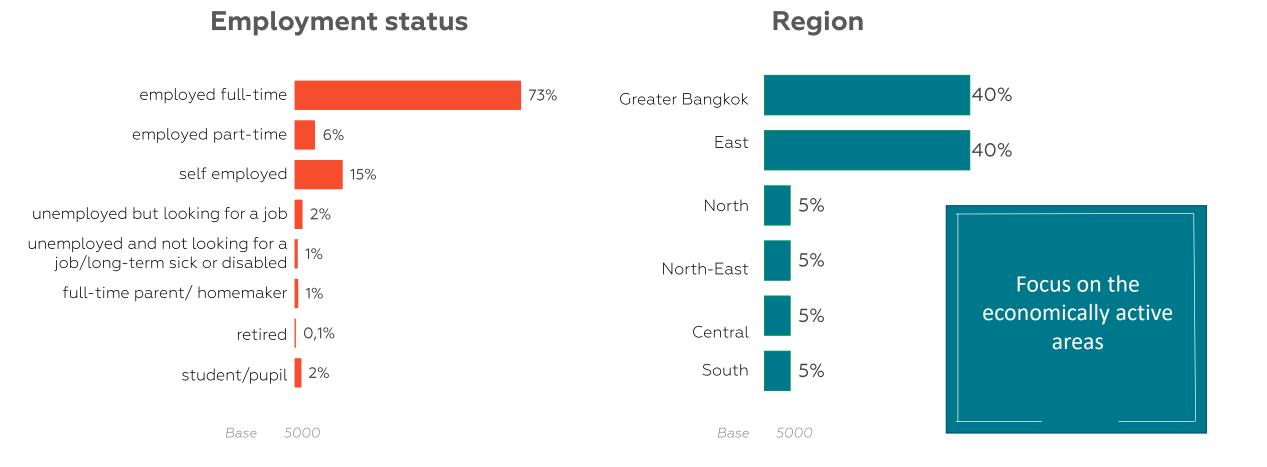
Sample: Socio-Demographic Profile



S1. Please specify your gender. S1. Please specific your age S6. What is the highest degree or level of school you have completed?

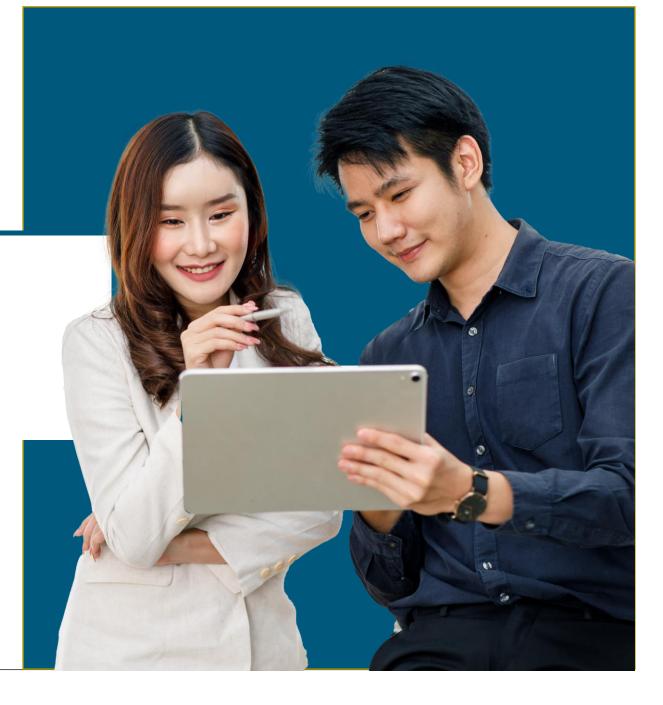
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Sample: Region, Employment Status



 $\overline{\mathbf{T}}$ 4. What is your current employment status? S3.1 Please specify your region that you live permanently

Key Drivers For Choosing An Employer



Top 5 Most Important Drivers For Choosing An Employer

Top 5 most important drivers 62% attractive salary and benefits 62% financial stability 61% career opportunities long-term job security 61% pleasant work atmosphere 60%

Attractive salary and benefits, financial stability and career opportunities are the main drivers when choosing an employer.

Women rate the importance of all factors of employer choice higher than men.

Career opportunities and pleasant work atmosphere are more important for people aged 25-34 than for others.

Meanwhile, people aged 45+ tend to rate the importance of many factors lower than other people.

Employees who work in the public sector also rate the importance of factors lower than the average.

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Attractive salary and benefits are more important for people with higher education.

Rating Of Importance Of Employer Selection Drivers

attractive salary and benefits		62,3%
financial stability		61,8%
career opportunities		61,4%
long-term job security		61,0%
pleasant work atmosphere		60,4%
strong management / leadership		59,1%
good work-life balance		55,7%
diversity & inclusion		54,2%
training and development opportunities		52,8%
latest technologies		51,3%
corporate social responsibility		51,0%
high-quality products/services		50,8%
interesting job content	4	8,9%
flexible working conditions	47	,0%
convenient location	46	6,8%
good company reputation	40,4%)

A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer.

Base 5000

The Gap In The Drivers For Choosing An Employer

Understanding the gap in the employer's offer and its perception among potential employees on key selection factors allows us to develop the employer's brand in a targeted manner

Current employer's offer

- 1 financial stability
- 2 strong management / leadership
- **3** interesting job content
- 4 career opportunities
- 5 attractive salary and benefits
- 6 high-quality products/services
- 7 pleasant work atmosphere
- 8 long-term job security
- 9 diversity & inclusion
- 10 training and development opportunities
- convenient location
- latest technologies
- good work-life balance
- good company reputation
- 15 corporate social responsibility
- 16 flexible working conditions

Thai employers' offer

high-quality products/services strong management / leadership latest technologies financial stability long-term job security attractive salary and benefits training and development opportunities diversity & inclusion career opportunities convenient location corporate social responsibility pleasant work atmosphere interesting job content good work-life balance flexible working conditions

The ideal employer's offer

attractive salary and benefits financial stability career opportunities long-term job security pleasant work atmosphere strong management / leadership good work-life balance diversity & inclusion training and development opportunities latest technologies corporate social responsibility high-quality products/services interesting job content flexible working conditions convenient location

A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer. A2. Think of your own employer. Please rate your own employer on each of the attributes below.

A5. Please evaluate (on your perception) each of the following employers that you have heard on the following attributes.

Job Switching



Trends Towards Changing Jobs And Employers



1 out of 4 employees have changed their employer

In the past 12 months, 25% of respondents changed employer, while 28% plan to change their workplace in the upcoming year.

Employees who have remained in their current organization prioritize attractive salary/benefits and long-term job security more than those who changed job within the last 12 months.

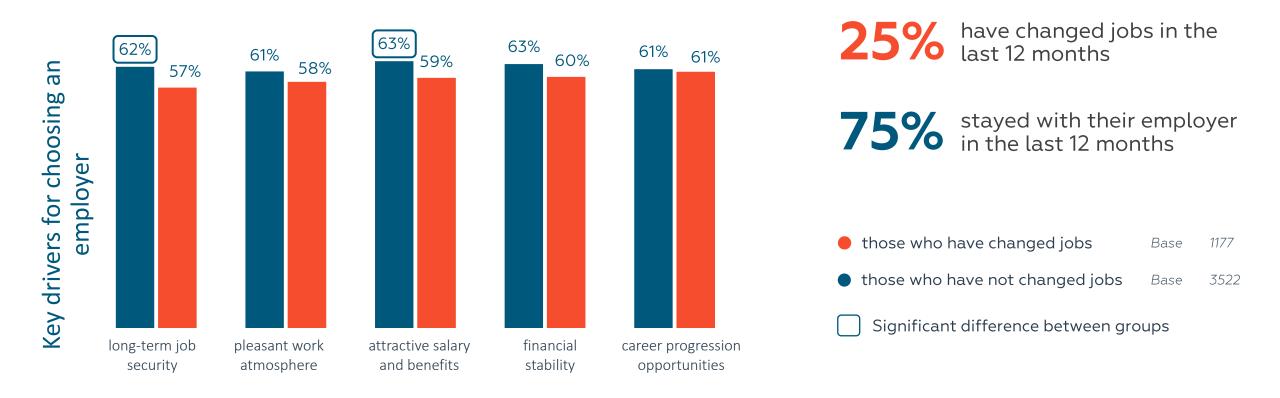
Job portal / job boards is the main channel for finding a new employer

51% of respondents prefer to search for employment opportunities on specialized job portals and job boards. This channel is more commonly used by women, job seekers between the ages of 25-34 and individuals with a bachelor's degree or higher education.

JobThai is the most popular portal for job search among all groups. Young individuals aged 25-34 tend to use this portal more frequently than the average, while job seekers aged 45 and above are less inclined to use it. JobBkk and JobsDB follow in the ranking and are less popular among individuals under the age of 24 and those with education below a bachelor's degree.

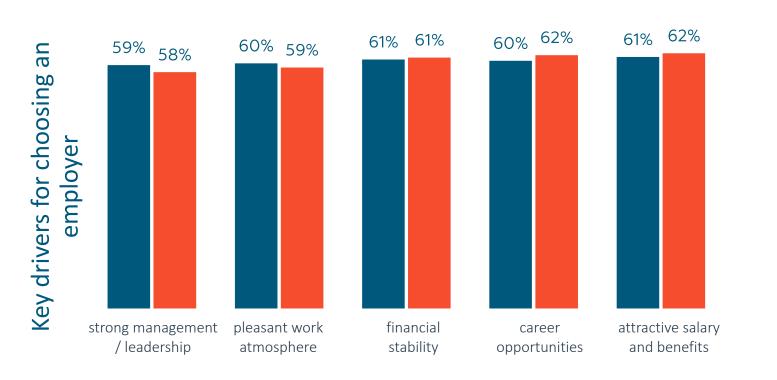
Among job search channels, social media&online messengers is rated second with a 47% usage rate, this channel is especially popular among people under 34 years old. 13

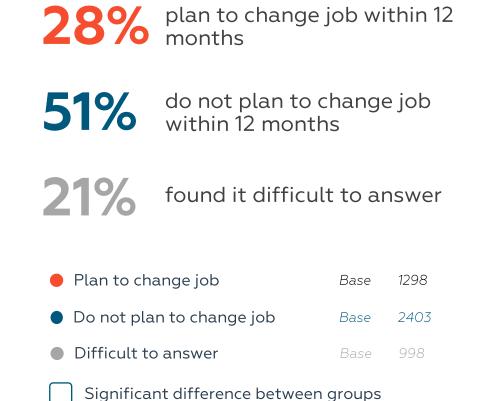
Job Change Statistics In 2023



A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer.

Plans To Change Job In 2023





A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer.

Reasons For Changing Job

my salary is too low	37%
no opportunities for career progression	33%
there is no work-life balance	24%
lack of flexible working conditions	24%
unsuitable working hours	23%
excessive workload / too much work	22%
lack of financial stability of the company	21%
lack of benefits	20%
it took long time to go to work	19%
I had non-challenging job (simple tasks, I cannot use my skills to the fullest)	18%
work did not bring satisfaction	16%
was not satisfied with the management of the company	15%
lack recognition and rewards	13%
I have a bad relationship with my immediate superior	13%
company shut down	11%
l was fired	6%
A9. You previously mentioned that you had changed job. Please the reasons why you decided to leave your job?	e specify Base 1177

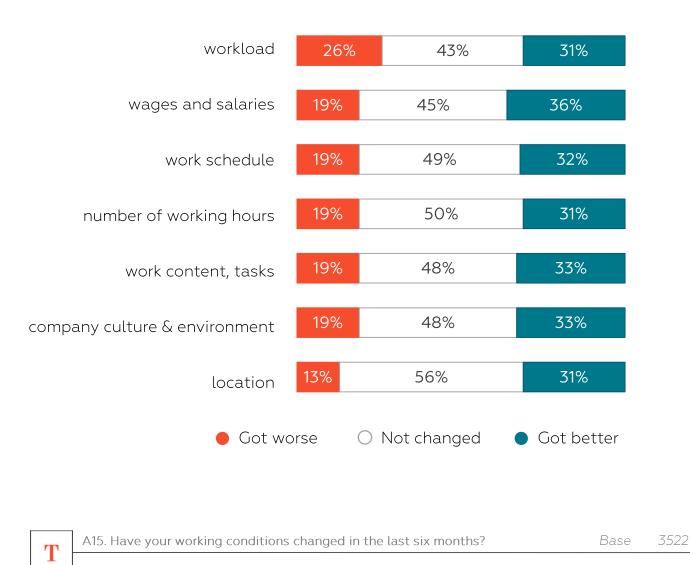
The primary factors that drive job change are a low salary, limited opportunities for career advancement, and a lack of work-life balance.

Compared to others, employees aged 25-34 are more inclined to change job due to low salaries.

Women and workers aged 25-34 more frequently expressed concerns about the lack of career advancement compared to others.

People who live in the North-East region more frequently highlighted the absence of flexible working conditions compared to others. Those, who live in the South more often, than others noted that it took them a long time to get to workplace.

Changing Working Conditions



The majority of employees stated that the working conditions have remained unchanged. However, among those who mentioned changes, a higher proportion noted positive changes rather than negative ones. The aspect that received the largest share of negative feedback regarding changes was the workload, while the largest share of positive changes was attributed to salary.

Young people under the age of 24 are more likely than others to note improvements in work schedule, job content, corporate culture, and location.

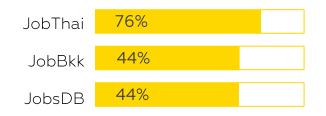
Employees aged 45 and above more frequently highlighted the deterioration of the location compared to others.

Employees aged 35-44 more often than others noted that there were no changes in their working conditions.

Job Search Channels

Top 5 channels for job search		Base	5000
job portals / job boards (JobTH, JobThai, Jobtopgun, JobBkk, JobsDB, Workventure)	51%		
social media & online messengers (Facebook, Youtube, LinkedIn, LINE)	47%		
search on the Internet: Google	41%		
personal connections / recommendations	32%		
recruitment agency/ staffing agency	28%		
Top 5 channels for character reputation of employ	-	Base	5000
	-	Base	5000
reputation of employ Social media and messengers	ers	Base	5000
Social media and messengers (Facebook, Youtube, LinkedIn, LINE)	ers 53%	Base	5000
Social media and messengers (Facebook, Youtube, LinkedIn, LINE) Internet search (Google) Job portals	ers 53% 49%	Base	5000

Top 3 popular job portalsBase2558



Top 3 popular social media Base 2330



A8_1. Through which of the following job search channels did you find a job? A8_3. Through which of the following job search channels did you find a job?

the company

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Preferred Place Of Work

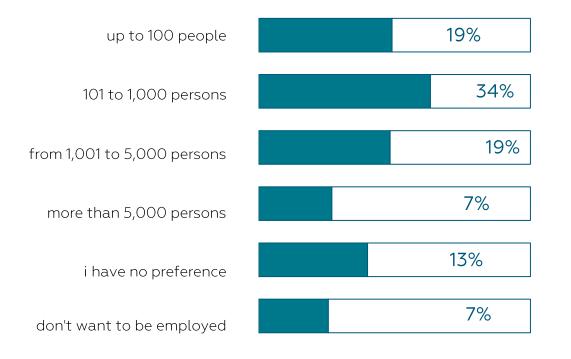
I would prefer to have my own business	30%
Commercial company with foreign capital	19%
Commercial company with Thai capital	13%
State-owned commercial company	10%
Government Insitutions (Public school, public hospital, government agencies etc.)	8%
I have no preferences	6%
Family business (not own business)	5%
Start-up	4%
Non-profit organization	3%
I would not like to work at all	2%

Base

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The Size Of An Ideal Employer



The majority of respondents expressed a preference for working in companies with a size ranging from 101 to 1,000 employees.

Men and individuals aged 45 and above more than others showed an inclination towards working in larger companies with over 1,000 employees.

Women were more likely to express a reluctance to be employed.

Employees in the public sector more often than others showed a preference for smaller companies with up to 100 employees.

Bachelor up respondents expressed a higher preference for working in companies with a size ranging from 100 to 5,000 employees. Respondents with below bachelor degree were more inclined to indicate that they had no specific preferences and were not interested in working at all.

A12. What size company would you prefer to work for?

Benefits

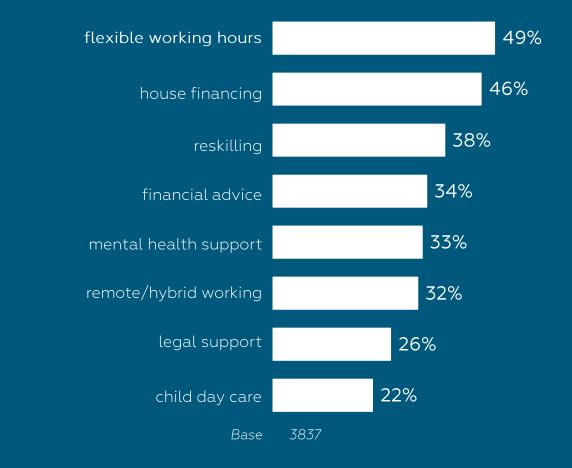
Extra Support From The Employer



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need support from the employer

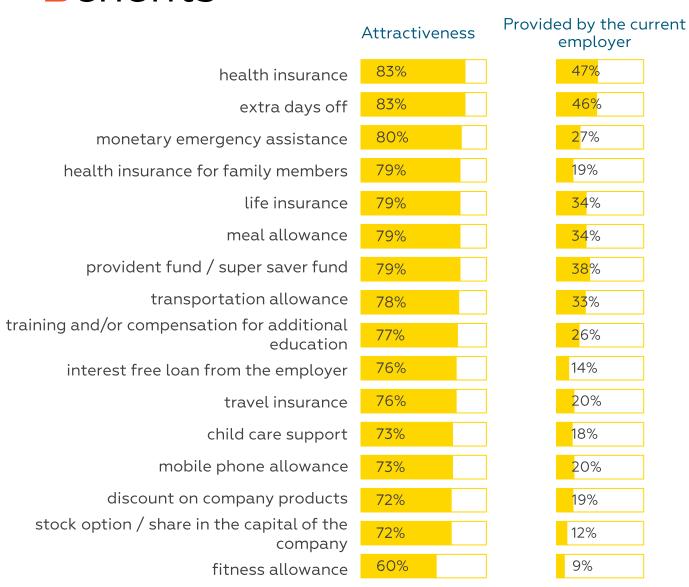
Support from the employer*



*Data on those who need support from the employer

A18. Do you now need additional support from your employer? If so, what kind of support?

Benefits



A16. Please rate the benefits listed below based on your level of attractiveness? A17. Please check what kind of benefits does your employer provide?

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Health insurance, extra days off and monetary emergency assistance are the most attractive benefits.

Health insurance, additional days off and a provident fund are the most often benefits provided by the employers.

Employees working in the commercial sector were more likely to indicate that their employer provides benefits.

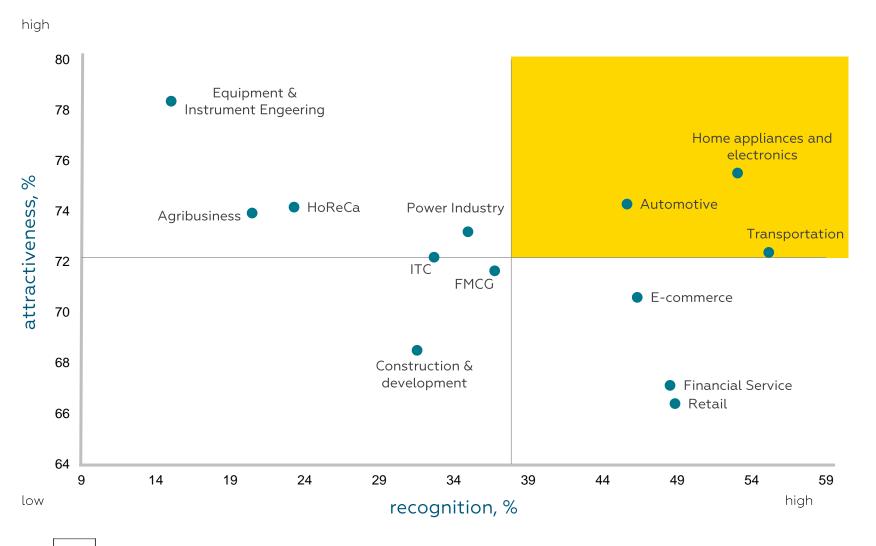
Individuals under the age of 24 have shown comparatively lower interest in benefits such as fitness allowance, stock options, provident funds, and interest-free loans provided by employers.

Employees aged 45 and above are more likely to express interest in benefits compared to other age groups. Specifically, they show a higher interest in monetary emergency assistance, provident fund, health insurance for family members, and training or compensation for additional education.

Attractiveness Of Employers



Rating Of Industries By Attractiveness For Work



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High attractiveness

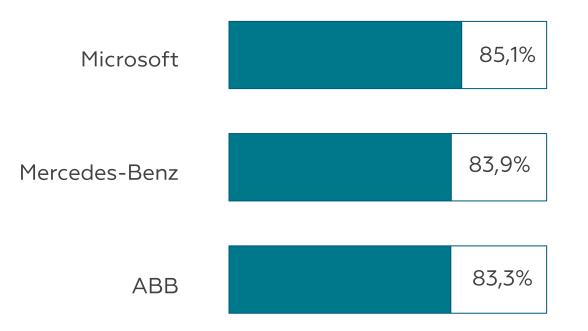
means that most employers in this industry are attractive.

High recognition

means that most employers in this industry are well-known.

Data on the recognition and attractiveness of segments are indicated as the average among the companies included in the segment. A separate question about the recognition and attractiveness of the segment was not asked.

Top 3 Attractive Employers In Thailand



The Most Attractive Employers In The Industry (1)

Top-3

Equipment & Instrumen Engeering	ABB	New Kinpo	Delta Electronics
Home appliances and electronics	Samsung	Sony	Panasonic
Automotive	Mercedes	BMW	Toyota
HoReCa	Hilton	Marriott	Accor
Agribusiness	Cargill	Chotiwat	Charoen Pokphand
Power Industry	PTT	Exxon	EGAT
Transportation	Airports of Thailand	Thai Airways	AirAsia

The Most Attractive Employers In The Industry (2)

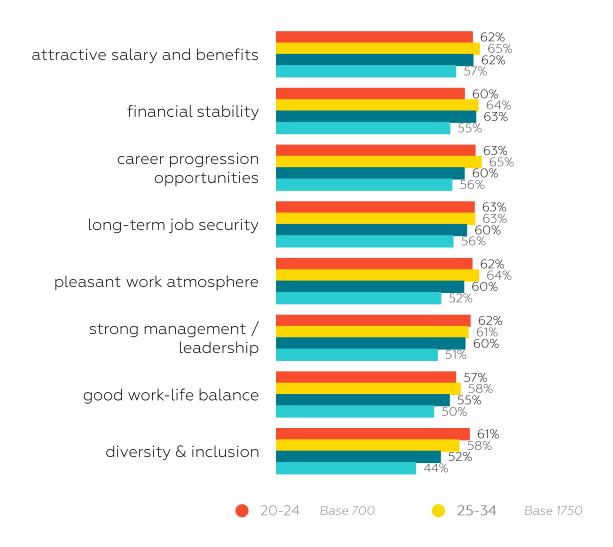
Top-3

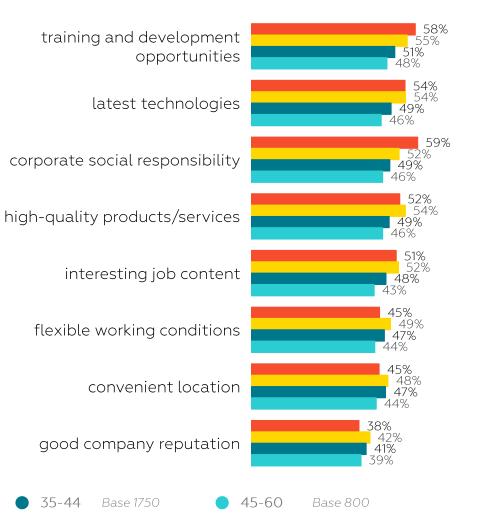
ITC	Microsoft	Oracle	Line
FMCG	Thaibev	Boonrawd	Asian Pet
E-commerce	Ascend	Shopee	Lazada
Construction & development	Siam Cement	Chonburi Concrete	PCS
Financial Service	RHB	K-Bank	SCB
Retail	King Power	Siam Piwat	Central

Appendix: Key Drivers For Choosing An Employer In Detail

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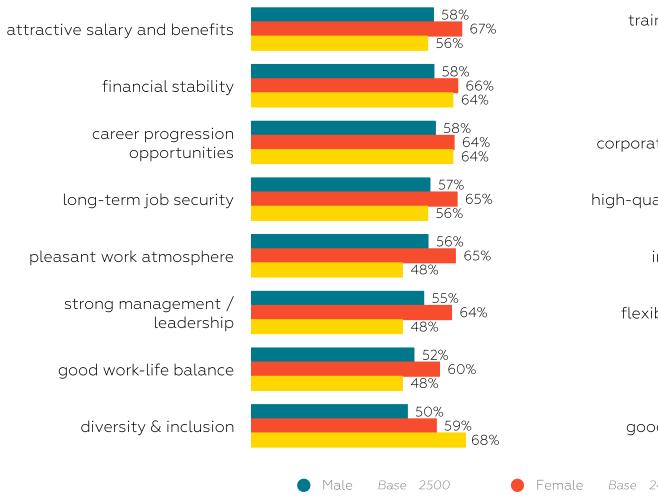
The Importance Of Key Criteria For Different Ages

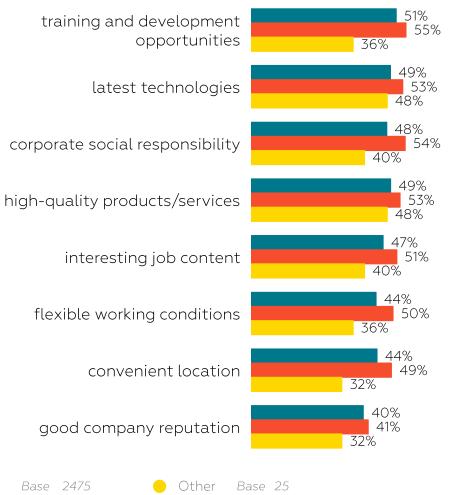




A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer.

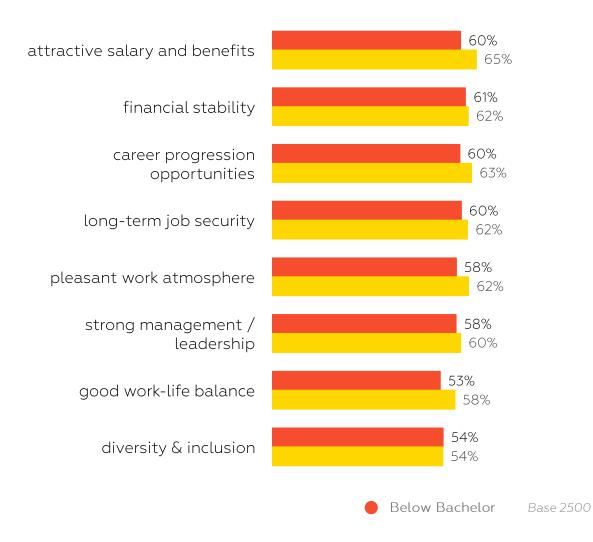
The Importance Of Key Criteria For Different Genders



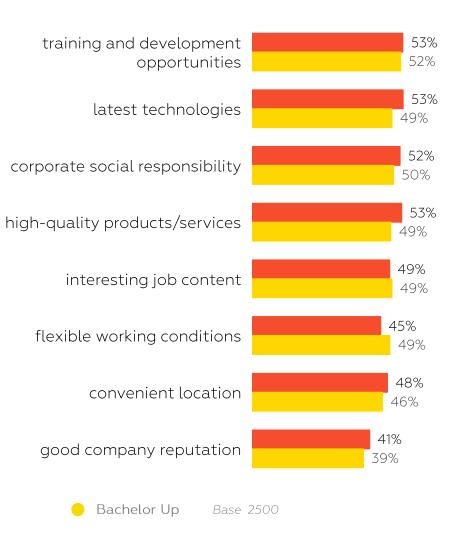


A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer.

The Importance Of Key Criteria - Levels Of Education



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A1. Please think about your ideal employer, please rate how important these attributes are to you when choosing an employer.

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— Employer Brand Perception —

ANCOR has been operating in South-East Asia since 2006. ANCOR offers a variety of solutions in recruitment, temporary staffing, IT contracting, outsourcing and HR consulting.

The company's head office in South-East Asia is located in Bangkok, Thailand and there is another ANCOR office in Chonburi.

For three years in a row ANCOR was listed in the Top 50 Largest Direct Hire Staffing Firms Globally according to Staffing Industry Analysts.



ancor.co.th/thetalentist/



info@ancor.co.th

Organizer: